

**REPORT OF THE EXECUTIVE MANAGEMENT TEAM  
TO THE AUDIT AND STANDARDS COMMITTEE**

**12 November 2018**

**CORPORATE RISK MANAGEMENT REPORT FOR THE PERIOD July to  
September 2018 (Quarter 2)**

**Submitted by:** Simon Sowerby - Business Improvement Manager

**Portfolio:** Corporate and Service Improvement, People and Partnerships

**Ward(s) affected:** All

**Purpose of the Report**

To inform Members of the progress made by the Council in enhancing and embedding risk management for the period July - September 2018 (Q2), including progress made in managing identified corporate risks.

**Recommendations**

**The Committee is asked to:-**

- (a) Note the point 2.1.1 showing the number of overdue risk reviews.**
- (b) Note the point 2.2.1 advising of the risk level increases.**
- (c) Note the point 2.2.2 regarding the new risks identified between July to September 2018.**
- (d) Note point 4.**
- (e) Note Appendix A and scrutinise the progress that has been made in managing the risks identified within the Strategic, Operational, Project and Partnership Risk Registers, where applicable.**
- (f) Identify, as appropriate, individual risk profiles to be scrutinised in more detail at the next meeting of the Committee.**

**Reasons**

The risk management process previously adopted by the Council has been reviewed to incorporate changes in the way the Council works and to provide continuity and streamlined reporting of risks to allow the process to become further embedded at each level of the authority. This will also aid the identification of key risks that potentially threaten the delivery of the Council's corporate priorities. The Risk Management Strategy provides a formal and proportionate framework to manage these identified risks and thus reduce the Council's exposure.

1. **Background**

- 1.1 The Council monitors and manages all its risks through the various risk profiles contained within GRACE (Governance Risk and Control Environment) – the Council's software used to record and manage risks.
- 1.2 The Council currently reviews its high (red 9) risks at least monthly and its medium (amber) risks at least quarterly.
- 1.3 The last review of these risks (Q1 2018) was reported to the Council's Audit & Standards Committee in September 2018.
- 1.4 Risk owners are challenged by the Council's Risk Champions in respect of the controls, further actions, ratings and emerging risks related to their risks, and are also challenged on the reasons for inclusion or non-inclusion and amendment of these.
- 1.5 Projects are managed to a high level in relation to risk and are reviewed in accordance with the Risk Management Strategy (i.e. at least monthly).

2. **Issues**

- 2.1 Further to an Audit Assurance recommendation, your officer has been asked to report on overdue risk reviews that are 6 months out of date.
  - 2.1.1 At the time of running the report, there were no overdue reviews.
- 2.2 Following a previous meeting a brief point is now produced to show any risks where the risk level has increased to a Medium 7, 8 or High 9.
  - 2.2.1 Your officer can report that there have been 3 risk level changes. These are shown on Appendix A as new risks/increased risk ratings.
  - 2.2.2 There have been no new risks added to profiles during July to September 2018.
  - 2.2.3 Should there be any changes or increases during October to December 2018 these will be reported to the next relevant meeting of the Committee.

3. **Strategic, Operational, Project and Partnership Risk Registers (Appendices)**

- 3.1 The Council regularly reviews and refreshes its risk registers in accordance with the Risk Management Strategy.
- 3.2 These reviews are co-ordinated by the Strategic Risk Champion who works closely with Directors, Operational Risk Champions and Risk Owners.

- 3.3 The risk map below shows the descriptions of the ratings, for ease of use.

|                      |      |            |            |               |
|----------------------|------|------------|------------|---------------|
| <b>L</b><br><b>I</b> | High | 7<br>Amber | 8<br>Amber | 9<br>High Red |
|----------------------|------|------------|------------|---------------|

|                                      |        |            |            |            |
|--------------------------------------|--------|------------|------------|------------|
| K<br>E<br>L<br>I<br>H<br>O<br>O<br>D |        |            |            |            |
|                                      | Medium | 4<br>Green | 5<br>Amber | 6<br>Amber |
|                                      | Low    | 1<br>Green | 2<br>Green | 3<br>Amber |
|                                      |        | Low        | Medium     | High       |
| IMPACT                               |        |            |            |            |

- 3.4 Appendix A now highlights the risks that fall into the top line of the above risk map.

#### 4. **Issues from last meeting**

- 4.1 None.

#### 5. **Outcomes Linked to Corporate and Sustainable Community Priorities**

- 5.1 Good risk management is a key part of the overall delivery of the Council's four corporate priorities of:

- Borough of Opportunity
- A Clean, Safe and Sustainable Borough
- A Healthy and Active Community
- Becoming a Co-operative Council, which delivers high quality, community-driven services

#### 6. **Legal and Statutory Implications**

- 6.1 The Accounts and Audit (England) Regulations 2015, state that:

*“The relevant body **is** responsible for ensuring that the financial management of the body is adequate and effective and that the body has a sound system of internal control, which facilitates the effective exercise of that body's functions and which includes arrangements for the management of risk”*

#### 7. **Equality Impact Assessment**

- 7.1 There are no differential equality impact issues in relation to this report.

#### 8.1 **Financial and Resource Implications**

- 8.1 None where actions are to be taken in order to mitigate the risks as these will be met from within existing budgets. Where this is not possible, further reports will be submitted to Members.

#### 9. **List of Appendices**

Appendix A – Notable High and Medium risks

10. **Background Papers**

None